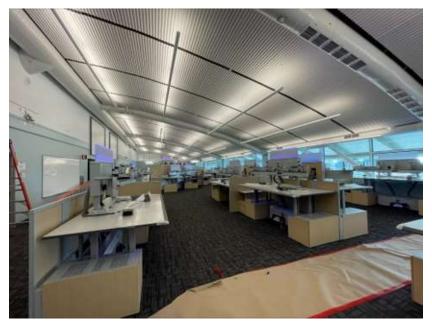


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The Earthquake Safety and Emergency Response Bond Program 2010, 2014 & 2020

Quarterly Status Report

October through December 2023



911 Call Center construction at the City's Emergency Operations Center

Prepared for the:

- Office of the Chief Medical Examiner
- Department of Emergency Management
- San Francisco Fire Department
- San Francisco Police Department
- Public Utilities Commission
- Recreation and Parks Department

Submitted by

Magdalena Ryor, Earthquake Safety and Emergency Response Bond Program Manager

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Executive Summary

The \$412.3 million Earthquake Safety and Emergency Response 2010 (ESER 2010) Bond Program consists of three components: Public Safety Building, Neighborhood Fire Stations & Support Facilities, and Auxiliary Water Supply System.

The \$400 million Earthquake Safety and Emergency Response 2014 (ESER 2014) Bond Program consists of five components: Office of the Chief Medical Examiner, Traffic Company & Forensic Services Division, Neighborhood Fire Stations & Support Facilities, Emergency Firefighting Water System, and Police Facilities.

The \$628.5 million Earthquake Safety and Emergency Response 2020 (ESER 2020) Bond Program consists of five components: Emergency Firefighting Water System, Neighborhood Fire Stations & Support Facilities, District Police Station & Support Facilities, Disaster Response Facilities (Kezar Pavilion), and 9-1-1 Call Center.

The *Office of the Chief Medical Examiner* project was inaugurated in November 2017 and is fully operational. The project was awarded LEED Gold certification in June 2021.

The *Traffic Company & Forensic Services Division* (TCFSD) reached Substantial Completion on August 27, 2021, 25 days ahead of schedule, and is fully operational. The project was awarded LEED Gold certification in July 2022. The public art installation has been delayed due to fabrication complexities.

Under *Neighborhood Fire Stations* component, ESER 2010, the Generator Replacement Project at Station 14 was put on hold by SFFD in September 2023 due to emerging priorities.

Under *Neighborhood Fire Stations* component, ESER 2014, the floating *Fireboat Station 35* achieved Final Completion on November 22, 2022. Under the *Focused Scope Program*, the Generator Replacement Project at Station 19 will move into construction in January 2024. The Network Modernization Project, FS 35 Security Fence Enhancements, and FS 29 Apparatus Bay Door Replacement are in design. FS 17 Boiler Replacement (on hold, per SFFD).

Under ESER 2020 *Neighborhood Fire Stations* component, Concept Design for the Fire Training Facility began in October 2023.

Under *Police Facilities* component, ESER 2014, the following projects were completed: Northern, Taraval, and Richmond Station Renovation Project, the Park and Ingleside Station Project, the Bayview and Tenderloin Station MEP Upgrades Project, and the Firearms Simulator Training Facility. Under ESER 2020, the *Police Facilities* component will consist of three

selected improvement projects: Ingleside District Police Station Replacement; Mission District Police Station Structural Improvement; and the construction of a temporary Police Surge Facility to enable the work at the Ingleside site. The Mission District Police Station Structural Improvements project is complete and being closed out. Schematic Design on Ingleside District Police Station Replacement continues, and construction documents are nearing completion for the temporary Police Surge Facility.

The Public Utilities Commission manages the projects under the *Auxiliary Water Supply System* and the *Emergency Firefighting Water System* components for all three programs. Planning and design continued for PEFWS Pipeline, and Fireboat Manifolds at Fort Mason and Pier 35.5. Construction continued on the Clarendon Supply Pipeline (WD-2861), and Vincente Pipeline (WW-711) contracts. Construction completed on 19th Ave Pipeline and Pumping Station No.2, continued with contract and administrative close out phase. For Pumping Station No.2, additional enhancement to the electrical power is being conducted via Job Order Contract (JOB).

The Recreation and Parks Department (RPD) manages the *Disaster Response Facilities* (*Kezar Pavilion*) component under ESER 2020. The project concept plan has been completed and the design team is working on the 50% schematic design documents. The building's design is being refined to allow for better circulation and adequate space for building systems. RPD's project preservation architect has concluded on-site assessments, which will help expedite the Planning Departments review and approval process. Exploratory investigation work has been completed on hazardous material surveys as well as geotechnical evaluations. A final geotechnical report will be issued in early 2024. Structural destructive sampling is complete in the Pavilion and laboratory testing is forthcoming. Additional destructive testing will occur in the tunnel. Both efforts will inform the project's structural design. The project team is continuing to coordinate with City staff (including RPD, DEM & HSA) on the building's preliminary design and public engagement is anticipate to begin in Spring of 2024. The team will also begin the Civic Design Review process after the initial public engagement is complete.

9-1-1 Call Center Renovation project (ESER 2020) is currently under construction and about 95% completed.

To date, the ESER 2010 program has received the proceeds of six bond sales totaling \$412,300,000 and in addition has received partial interest earned, with a current total appropriation of \$419,040,887 (inclusive of bond financing costs). The ESER 2014 program has received the proceeds of three bond sales totaling \$400,000,000 and in addition has received partial interest earned, with a current total appropriation of \$412,007,951 (inclusive of bond financing costs). The ESER 2020 program has received the proceeds of two bond sales, totaling \$167,805,000 (inclusive of bond financing costs). Bond interest funds are planned to be

allocated to projects upon Capital Planning Committee (CPC) approval. Meeting with CPC is scheduled to occur in January 2024.

Program Summary and Status

Public Safety Building (ESER 2010)

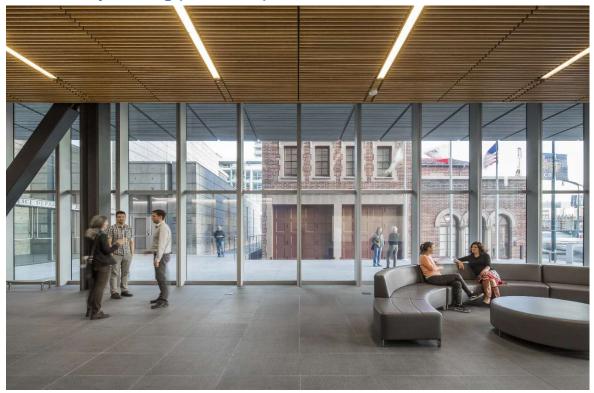


Photo © Tim Griffith, 2015

Location: Block 8 in the Mission Bay South Redevelopment Area. The block is bounded by Mission Rock, Third, and China Basin Streets.

Project Description: The Public Safety Building (PSB) is meant to provide a new venue for the SFPD Headquarters – effectively the command-and-control administration of the City's police department – and includes the relocation of Southern District Station and a new Mission Bay Fire Station #4. Included in the project is the reuse of Fire Station #30, which will serve as the Arson Task Force HQ and provide a community meeting room at the ground level. Historic resource consultants have determined that the existing fire station is eligible for the National Register of Historic Places. Consistent with the Mission Bay SEIR Addendum No. 7, Mitigation Measures, Item D.02, this facility will be retained and reused in a manner that preserves its historic integrity. The other components of the project will be designed to be respectful of the historic integrity of the existing fire station.

Project Background: The functionality of the entire police department in the event of a major catastrophe relies on the ability of the police leadership within police command center headquarters to promptly and properly coordinate public safety services in the city. The district station plays an equally critical role in providing responsive public safety to residents of San Francisco in a timely manner. This station deploys officers 24/7 to the Southern District, who are the first responders to public calls for service, as well they provide support to other first responders including the Fire Department, Medical Examiner, and emergency medical services.

Project is complete and the facility is occupied.

Project Budget: Project Cost, inclusive of all change orders to date, tracked to within the Total Project Budget of \$243M (GO Bonds and general funds). Project savings have been reallocated to NFS 2010 bond component; any remaining unspent balances will be reviewed for future spending authorization and reallocation.

Neighborhood Fire Stations (ESER 2010)

Component Description: The ESER bond will renovate or replace selected fire stations to provide improved safety and a healthy work environment for the firefighters. The selected stations are determined according to their importance for achieving the most effective delivery of fire suppression and emergency medical services possible.

Background: All of the 43 San Francisco Fire Stations have, as a result of minimal deferred maintenance over decades, yielded building conditions that potentially compromise the safety and health of firefighters. Many stations have structural/seismic and other deficiencies that could inhibit their continuous functionality. It is assumed that some may not be operational after a large earthquake or other disasters, hindering the ability of the firefighters to respond to calls for service. Seismic capacity study of key fire stations –10 of 43- has yielded necessary insight into their ability to sustain operational effectiveness. Additional stations will be examined as funding is provided.

Prior to approval of the bond program, the majority of the City's fire stations, and support facilities were generally assessed for their respective condition and to identify vulnerabilities or deficiencies that could compromise their essential role as deployment venues for first responders.

For budget planning purposes, the assessment reports were reviewed by cost estimators who prepared estimates of the cost of correcting the conditions noted in the assessments. The cost estimates indicate only the overall "order of magnitude" of the various facility deficiencies and relative proportions of various types of work.

Preliminary assessment of the neighborhood fire stations indicate that the sum of all existing maintenance generated deficiencies would require a budget exceeding \$350M to correct, significantly more funds than are available in this bond for such purposes. Therefore, additional detailed planning is required to focus the expenditures of this bond towards the most beneficial and cost-effective immediate rehabilitation and/or improvement projects.

A list of projects to be completed by the ESER 2010 bond was identified by Public Works and the Fire Administration and accepted by the Fire Commission at their meeting of September 23, 2010.

The ESER 2010 bond program is anticipated to complete improvements to 29 of the 43 neighborhood fire stations. The approved slate of projects was presented to the SF Fire Commission on April 26, 2012.

The following is a detailed status per project:

Seismic Projects



Fire Station No. 5 (Fillmore District)

Substantial Completion was achieved on April 26, 2019. SFFD began occupying and operating out of the station on April 29, 2019. Final Completion was achieved on February 19, 2020. On December 17, 2020, project was awarded LEED Gold Certification New Construction from the United States Green Building Council (USGBC).

Fire Station No. 16 (Marina District)

Substantial completion was achieved on January 10, 2019. SFFD began occupying and operating out of the new station on January 16, 2019. The United States Green Building Council (USGBC) awarded the project LEED Gold Certification on August 4, 2021.



Fireboat Station 35: (See ESER 2014 this report)

Fireboat Station 35 occurs within the ESER 2014 Program, however the pre-design and CEQA and environmental review costs of \$687,125 occurred under ESER 2010. The budget that was identified for Station 35 was funded by ESER 2010 and the Fire Facilities Bonds funds totaling \$17M. The ESER 2010 funding will be used to offset Station 5 and 16. The Fire Facilities Bond funds will continue to supplement ESER 2014 funds for Station 35.

Equipment Logistics Center (ELC):

The ELC project was identified after the passage of the bond – it was suggested as a project combining the Bureau of Equipment (BOE) and Emergency Medical Services (EMS). In this configuration, the total functional program area made it infeasible to occur at the current EMS venue at 1415 Evans; more significantly, the budget for such a project was not available within the ESER 2010 NFS funding.

SFFD requested that Public Works prepare a program analysis and cost estimate for the EMS separate from the BOE for consideration in the 2016 Public Health and Safety Bond – successfully passed by voters, receiving 79 percent voter approval in June 2016, and the Ambulance Deployment Facility project was completed in 2021. The BOE remains a priority project as it resides within a seismically compromised unreinforced brick building.

Comprehensive Project: Station 36

Project was successfully completed and SFFD reoccupied the station on November 19, 2014.

Focused Scope Projects

Roof Replacements – 15 Stations – Complete

Summary: The scope consists of installing new roofing systems and upgrading exhaust fans at fifteen (15) stations (FS 2, 6, 10, 13, 15, 17, 18, 26, 28, 31, 32, 38, 40, 41, and 42).

Exterior Envelope Improvements – 16 Stations – Complete

Summary: The scope consists of paint and ancillary work to prevent water intrusion at sixteen (16) stations (FS 2, 6, 10, 13, 15, 17, 18, 26, 28, 31, 32, 38, 40, 41, 42, and 49).

Emergency Generator Replacement – 5 Stations – Complete

Summary: The scope consists of installing new emergency generators and related ancillary scopes of work at five (5) stations (FS 6, 12, 15, 17, and 21).

Shower Reconstruction – 9 Stations – Complete

Summary: The scope of work consists of demolition of existing shower stalls and installation of new shower stalls including shower pans, shower heads, divider walls, glass doors, floor drains, ptraps, access panels, and ancillary scopes of works at nine (9) stations (FS 6, 13, 15, 17, 18, 26, 38, 40, and 41). Stations 17 and 18 were put on hold by SFFD due to scope complexity.

Mechanical Scope – 15 Stations – Complete

Summary: The scope is structured into two phases: Phase 1 – Investigation and Scope Validation, and Phase 2 – Execution of Work. Work was completed at fifteen (15) stations (FS 2, 6, 10, 13, 15, 17, 18, 26, 28, 31, 32, 38, 40, 41, and 42).

Window Repair – 12 stations – Complete

Summary: The scope consists of installing new latch, handle, weep holes, sealant and weather-strip to existing windows, replacing broken panes of glasses, and adjusting alignment and resealing the perimeter of the frame to watertight at twelve (12) stations (FS 2, 6, 17, 25, 26, 28, 31, 32, 38, 40, 41, and 42).

Additional Focused Scope

Summary: Additional Focused Scope includes Apparatus Bay Door Replacement at multiple Fire Stations and Exterior Envelope Painting at Fire Department Headquarters. In addition, in July 2017, SFFD requested that additional Fire Stations receive Generator Replacements. The funding allocated for Additional Generators will be applied toward a prioritized list of Fire Stations selected by SFFD.

Detail:

- Emergency Generator Replacement 1 Station
 FS 14: Building permit was issued on June 17, 2021. SFFD has requested a hold status due to emerging priorities.
- Apparatus Bay Door Replacement 10 Stations Complete Contractor completed work at 10 fire stations (FS 8, 12, 14, 18, 20, 26, 28, 33, 39, and 43).
- Exterior Envelope Improvements SFFD Headquarters Complete

Neighborhood Fire Stations (ESER 2014)

Component Description: The ESER 2014 bond program continues the work of ESER 2010 bond, categorizing projects according to three sub-categories: Focused Scope, Comprehensive, and Seismic. The ESER 2014 bond program will continue to address identified and prioritized needs at Fire Stations that were previously not addressed under the 2010 program. Significant construction projects will have been completed at all SFFD Fire Stations at the conclusion of the 2010 and 2014 bond programs.

SFFD approved the NFS Focused Scope, Comprehensive and Seismic budget portfolio in April 2015. In April of 2018, SFFD approved an updated budget revision.

Design services are being provided by Public Works Bureaus of Architecture & Engineering, unless otherwise noted.

The following is a detailed status per project.

Seismic Projects

Fireboat Station 35 at Pier 22½

Design-Builder: Swinerton-Power, a Joint Venture and Shah Kawasaki Architects

Substantial completion was achieved on February 28, 2021. Ribbon Cutting Ceremony held on March 10th, 2022. Punchlist items have been completed. Final Completion was issued on November 22, 2022. The construction contract has been closed and final payment to the design-builder was issued in July 2023. The project is in the warranty phase. Security fence enhancements have emerged as a high priority. The JOC contractor fee was accepted in Dec. The construction NTP is anticipated in Jan '24.





Fire Station 35 at Pier 22½ (Photos by Russell Abraham)

Pier 26 Fireboat Berths

Design Services: COWI North America; Contractor: Vortex Marine Construction

Substantial Completion issued on September 16, 2020. Certificate of Final Completion was issued in July 2021. Project is completed.

Comprehensive Projects:

Fire Station 3 & 7

FS 3 was determined to be a potential collapse hazard in the event of a major earthquake based on the structural assessment received from the Public Works IDC-Structural study. SFFD directed the design work to stop and will consider plans for a new FS 3 in its overall seismic portfolio of future bonds. FS 7 was determined to be a project that, as instructed by the CPC, would provide funds to supplement the TCFSD project and funds were transferred in Q4 FY2021. Nonetheless, FS 7 is not anticipated to be a project delivered under ESER 2020 as there are insufficient funds to allocate for the preferred project of replacement.

Focused Scope Projects:

The NFS team has moved forward with planning, design, bidding, and construction of the Focused Scope projects in all 10 of the categories: apparatus bay doors, roof replacements, shower renovation, exterior envelope, windows, sidewalk, emergency generator, mechanical projects, boiler replacement, and IT network improvements.

Design services are being provided by Public Works Bureaus of Architecture (BOA) and Engineering (BOE) for Roofing, Exterior Envelope, Apparatus Bay Door, Showers, Windows, and Sidewalk categories of work. GHD, an as-needed electrical engineering consultant is providing design services for Generator Replacement projects. Department of Technology and Public Works A/E

consultant TEF are undertaking the SFFD Network Modernization Project to survey, document, and upgrade network equipment at all fire stations.

Apparatus Bay Doors – 35 Stations

Packages 1 through 5 were completed in 2016-2021. Work at 34 fire stations were divided between ESER 2010 and ESER 2014, within parameters of allocated budgets under each bond. **FS 29** Apparatus Bay Door Replacement emerged as a priority as of September 2023. Project initiation is underway, including BOA design services to update previously completed documents and code analysis needed for JOC procurement. Site Assessment & Remediation and Regulatory Affairs processes have been initiated.

Boiler Replacements – 1 station

FS 17 emerged as a priority as of September 2023. On hold per SFFD December 2023.

Roof Replacements – 9 Stations – Complete

Work was completed at nine (9) stations (FS 3, 9, 17, 20, 23, 24, 29, 40, and 43).

Shower Reconstruction – 7 Stations – Complete

Work was completed at seven (7) stations (FS 13, 17, 19, 20, 22, 33, and 34).

Window Repairs - 13 Stations - Complete

Work was completed at thirteen (13) stations (FS 8, 9, 11, 12, 14, 19, 20, 21, 23, 25, 29, 37, 43).

Exterior Envelope Improvements – 8 Stations

- Package 1 (FS 8, 20, 23 & 29): Scope includes power wash and new paint at exterior facade of stations. BBR was selected to perform the work. Work was completed at FS 8, 20, and 29 in 2018-2019. Public Works was asked to hold on FS 23 in January 2020, due to other priorities, at the client's request.
- Package 2 (FS 24 & 34): package was determined to be a project that, as instructed by the CPC, would provide funds to supplement the TCFSD project. Funds were transferred to the TCFSD in Q4 FY2021.
- Package 3 (FS 11): Scope of work included painting of the exterior. This project was folded into the Hose Tower Removal project, which is funded by the 2016 Public Health and Safety Bond and was completed in March 2021.
- Package 4 (FS 22): Complete.

Mechanical Scope – 5 Stations – Cancelled

Package 1 (8, 9, 14, 20 & 41)

Emergency Generator Replacements – 3 Stations

• Station 31: Work is complete.

- Station 2: Work is complete.
- Station 19: MIK Construction JOC fee proposal was approved on 11/28/23. The construction NTP is anticipated in mid-January 2024.

Sidewalk and Apparatus Bay Slabs - 3 Stations - Complete

Work was completed at three (3) stations (FS 13, 26, and 31).

Security Access Control Systems – 35 Stations – Complete

Network Modernization Project – Fire Station surveys and documentation in progress

The Project consists of surveying existing network equipment at each fire station to assess needs for equipment upgrades. The network equipment upgrades are under the Department of Technology (DT) scope. Public Works, together with A/E consultants, will work in conjunction with DT to identify and document architectural, electrical, and mechanical elements of work needed to support the network improvements. As of September 2023, site surveys have been conducted at the following Fire Stations ("FS"), concluding the survey phase:

- Fiber Ring #3: FS7, FS9, FS17, FS25, FS29, FS37, FS49 (ADF)
- Fiber Ring #1: FS5, FS10, FS16, FS36, FS38
- Fiber Ring #2: FS2, FS2, FS3, FS28, FS41, Chief's Residence
- Fiber Ring #4: FS32, FS42, FS44, BOE at 2501 25th Street
- Fiber Ring #5: FS6, FS11, FS24, FS26, FS43
- Fiber Ring #6: FS15, FS19, FS20, FS33, FS39
- Fiber Ring #7: FS1, FSA4, FS8, FS13, FS35 & HQ
- Fiber Ring #8: FS12, FS21, FS22, FS31
- Fiber Ring #9: FS40, FS18, FS, 23, FS34, FS14
- Not on a Ring: FS48 & DOT (at Treasure Island), FS51 (Presidio Trust)

SF Planning determined "not a project" status and will not require project review. The architectural team has met with the DPW Disability Access Coordinator (DAC) to establish review criteria. A document review has been scheduled for February 2024. JOC or DPW-BBR contracting is underway.

Neighborhood Fire Stations & Support Facilities (ESER 2020)

Component Description:

ESER funded projects are carefully selected based on the operational and tactical importance of fire stations and support facilities, ensuring the effective deployment of well-trained first responders in the event of a major earthquake or other disaster. The specific improvements and seismic upgrades to neighborhood fire stations and support facilities are established with the Fire Department's approval before the planning and design phases begin. This screening process guarantees that bond funds are spent on the highest priority projects.

New Construction:

Fire Training Facility

Project Background:

The San Francisco Fire Department's (SFFD) new Fire Training Facility (FTF) will be located on two City blocks bounded by Carroll Avenue, Hawes Street, Armstrong Avenue, and Griffith Street. Bancroft Avenue, Griffith Street, and Hawes Street will be vacated to form a contiguous site 346,600 square feet (SF) in area. The purpose of the FTF is to provide necessary, upgraded facilities for effective firefighting and lifesaving, including live-fire training, classroom training, equipment training, and emergency medical services training. The new facility will improve operational efficiency by consolidating existing SFFD training facilities in one new location. The new facility will replace existing fire training facilities in the Mission district and on Treasure Island (which the SFFD is obligated soon to vacate).

The project is comprised of a Fire Training and Administration Building, an Apparatus Building for vehicle and equipment storage, an In-Service Building, a Maintenance Shop, several controlled live-fire and rescue structures (Training Tower, Apartment/Condominium Building, Commercial Structure, Victorian House, Junior-5 House, Vehicle Fire, Simulated Communications Tower), Urban Search and Rescue Simulations (earthquake damaged buildings, confined spaces, trenches) and paved roadways with hills to simulate San Francisco topography and street conditions vehicle maneuvering, fire ladder and fire hose deployment training.

Status:

Concept Design began in October 2023 and a 65% Concept Design package was released for review on 12/22/23. Letters of support for street vacations were received from two adjacent neighbors with the last letter coming on 12/22/23.

In December 2023, SCS Engineers set up environmental monitoring equipment at Treasure Island during several live-fire burns. They are preparing a study to evaluate smoke emissions and model how that would translate to the new site. The goal is to check and re-evaluate the data that was included with the CEQA Mitigated Negative Declaration completed in December 2021, which resulted in the recommendation for a smoke capture system as a mitigation

measure on the new site. Based on meetings with SFFD over the last few months, there may have been some significant errors in assumptions and smoke emissions calculations for the CEQA MND. The new study and report are expected to be completed in January 2024.

The application for street vacations will be submitted in January 2024. Concept Design is targeted to complete in mid-February 2024. The CM/GC RFQ advertisement is now expected to occur in early 2024.

Project Budget: \$235M (exclusive of land cost)

Project Milestone Schedule:

- Environmental Review December 2021
- Environmental Review Amendment December 2022
- Programming Complete March 2023
- Design & Permitting October 2023 June 2026
- Construction / Move-In November 2025 September 2028
- Close-Out/Warranty June 2029

Seismic Improvement:

Fire Station 7 Replacement: Given the project budget of \$235M and the \$40M land acquisition costs for the FTF, there is insufficient funding from ESER 2020 to provide for a replacement project.

Emergency Firefighting Water System (ESER 2010, 2014, 2020)

Component Description: The Earthquake Safety and Emergency Response Bonds will seismically improve the Emergency Firefighting Water System cisterns, pipelines, tunnels, and physical plant.

Background: The Emergency Firefighting Water System is vital for protecting against the loss of life, homes, and businesses from fire following an earthquake. It is also used for the suppression of non-earthquake multiple-alarm fires.

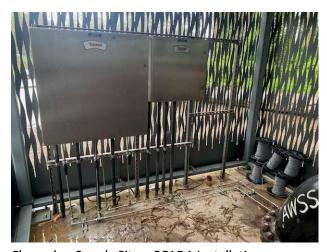
Status:

Planning and Design

- 1. Potable EFWS (PEFWS) Pipeline Install new Potable Emergency Firefighting Water System pipeline in Richmond and Sunset areas. Contract A and B is to install new PEFWS pipeline from Lake Merced Pump Station to Sloat Blvd/19th Avenue, and 23rd /Vicente to Lawton St respectively. Contract A design continued and reached 35% design milestone. Contract B design has not yet commenced.
- 2. Fireboat Manifold Construction of new pipeline and fireboat manifold near Fort Mason Pier 2 and Pier 35.5 for fire suppression. For Fort Mason, geo-archeological and geotechnical investigations were conducted October and November 2023 respectively. Draft reports are currently being reviewed.

Construction

- Clarendon Supply Provide a new EFWS water supply and pipe near the crest of Clarendon Avenue at Dellbrook Avenue. Construction completion anticipated in February 2024. Remaining SCADA will resume in January 2024. Additional time needed to complete punchlist items and conduct trainings on operation.
- 2. Vicente Pipeline Install a new 36-inch diameter PEFWS pipeline on Vicente from 19th Avenue to 25th Avenue. Construction completion expected July 2024.



Clarendon Supply Site – SCADA Installation

Office of the Chief Medical Examiner (ESER 2014)



Project Description: The project will relocate the Office of the Chief Medical Examiner (OCME) to One Newhall Street in the India Basin Industrial Park. The new facility will house about 50 employees who are organized into the four units of the OCME: Field Investigations, Medical/Autopsy, Laboratory, and Administration.

One Newhall Street was an existing 28,000 gsf industrial warehouse which was substantially demolished, and a second floor was added within the existing footprint of the building resulting in a seismically safe 46,000 gsf facility.

Background: The existing OCME is located at 850 Bryant also known as the Hall of Justice (HOJ). The HOJ is over 50 years old and seismically deficient. In the event of a major earthquake, this building is not expected to be operational. This project is part of a larger strategy to replace the Hall of Justice established in the City's 10-Year Capital Plan as the *Justice Facilities Improvement Program* (JFIP).

The OCME is accredited by the National Association of Medical Examiners (NAME). During the previous accreditation in 2008, the City was advised that the existing facility was undersized, had

multiple deficiencies that are currently mitigated by operational protocols, and that the facility should be replaced to assure continued accreditation.

Project Status:

LEED Gold is the mandatory goal for this project (minimum 60 credits required to be awarded for the Gold certification). Award of one of the final credits, pertaining to Indoor Environmental Quality Credit 1 (IEQc1) – Outdoor Air Delivery Monitoring, required the installation of nine (9) CO2 sensors at the facility. This work was completed in February 2021. In April 2021, the U.S. Green Building Council (USGBC) awarded the project LEED Gold certification.

Project is completed and the facility is occupied.

Project Budget: Project Cost, inclusive of all change orders, tracked to within the Total Project Budget of \$75M (GO Bonds and general funds).

Traffic Company & Forensic Services Division (ESER 2014)



Photos by Bruce Damonte

Project Description: The project will relocate the SFPD Forensic Services Division (FSD) and SFPD Traffic Company (TC) to a site located at 1995 Evans Avenue, San Francisco. The amount of space requested for the Traffic Company was determined based on the Police Facilities Master Planning Study dated August 23, 2012.

The project was developed to support a Full Time Employee (FTE) forecast for 2020 FSD demand of approximately 109 for FSD, approximately 100 for the Traffic Company and approximately 9 for the Real Estate Division's building engineering and custodial services. The size of the facility is approximately 100,000 gross square feet, a reduction of approximately 20,000 gross square feet necessary to achieve budget reconciliation. As a result, the potential for future expansion is diminished, if required.

Project Background: The SFPD Traffic Company was located at the Hall of Justice (HOJ) at 850 Bryant Street. The SFPD FSD was in two facilities. The FSD Administration, Crime Scene Investigations, and Identification units were housed at the HOJ. The FSD Crime Lab is housed in Building 606 at the Hunters Point Shipyard.

The HOJ is over 50 years old and seismically deficient. In the event of a major earthquake, this building is not expected to be operational. This project is part of a larger strategy to replace the Hall of Justice, established in the City's 10-Year Capital Plan as the Justice Facilities Improvement Program (JFIP).

The Hunters Point Shipyard is being transferred from the U.S. Navy to the City. The City plans to develop the Shipyard as a residential area. The area in which Building 606 is located is planned to be public open space as an amenity for nearby residences. Prior to the transfer of the property, the Navy is obligated to remove and mitigate hazardous materials in the soil.

Project Status:

Clark Construction was selected to be the Construction Manager/General Contractor (CM/GC) through a competitive solicitation in July 2017. Clark led a team of "Core Trade Subcontractors," specifically: C/S Erectors for the exterior building envelope, Southland Industries for mechanical and plumbing, and Rosendin Electric for electrical. Temporary Certificate of Occupancy (TCO) was granted on July 22, 2021, Substantial Completion was issued on August 27, 2021, 25 days ahead of schedule and DBI issued the Certificate of Final Completion and Occupancy (CFCO) on January 6, 2022. The public art installation has been delayed due to fabrication complexities.

The project was obligated to achieve LEED Gold certification which was confirmed in July 2022. Final payment to both Clark Construction and HOK Architects was made in December 2022. Project is currently in the closeout phase and the remaining project savings are intended to be transferred to the Police Facilities bond component in FY2024.

Schedule:

•	Pre-Construction Services NTP	November 27, 2017
•	Pre-Construction Services Full Team Kick-off Meeting	November 30, 2017
•	Indicator Pile Program construction Services NTP	August 19, 2019
•	New building construction Services NTP	October 7, 2019
•	Steel Topping-Out Ceremony	April 3, 2020
•	Temporary Certificate of Occupancy (TCO)	July 2021
•	Substantial Completion	August 27, 2021
•	Certificate of Final Completion and Occupancy (DBI CFCO)	January 6, 2022
•	Crime Lab Phase Move-In	Jan 14 & Feb 18, 2022

Police Facilities (ESER 2014)

Component Description: The project includes various focused scope projects at 12 police facilities (9 district stations and 3 support facilities – Southern Station is new, built within the Public Safety Building) across the City. The work scopes are derived from a series of onsite investigations, observations, and professional evaluations of different building systems that include mechanical, electrical, plumbing, fire protection, and structural safety. It also includes assessments of building envelope (i.e., integrity of roof, doors, windows, and walls), ADA accessibility requirements, as well as other site improvements that ensure safety and security.

The component's overall current budget is \$26.8M. The cost to address all police facilities' issues is far in excess. Project priorities are according to building deficiencies that potentially compromise police staff and the public's health and safety, and others that pertain to code compliance.

ADA Packages 1 and 2 – 10 Facilities – Complete

Work to address accessibility issues at ten (10) facilities (Central, Mission, Bayview, Northern, Tenderloin, Park, Ingleside, Taraval, Richmond, and Police Academy) is complete.

Firearms Simulator Training Facility at Lake Merced – Complete

Northern, Richmond, and Taraval Station Renovation Project – Complete

Substantial Completion was achieved as anticipated on May 5, 2020. Final Completion was issued on March 26, 2021.

Park and Ingleside Station Renovation – Complete

Substantial completion achieved on February 19, 2020. Final Completion issued on March 3, 2021.

MEP Package 2 at Bayview and Tenderloin Station – Complete

Substantial Completion achieved on March 3, 2021, and final completion issued on August 17, 2022.

Police Academy Renovation

This project has been postponed due to the unavailability of funding.

Mission Station Renovation

This project is advancing under ESER 2020.

Police Facilities (ESER 2020)

Component Description:

The City's growth in recent years has directly impacted the volume of calls for service and response times. The San Francisco Police Department continuously seeks to align its staffing needs to meet the City's growth and changing needs. These changes present a challenge to the Police Department's district stations and support facilities, as they were built – several nearly 100 years ago- for a smaller police force and the facilities lack adequate space for the current staffing levels. Like the Neighborhood Fire Station program, ESER-funded Police projects are carefully selected based on the operational and tactical priorities of police stations and support facilities, to always ensure the effective deployment of first responders, and especially in the event of a major earthquake or other disaster.

Project Status:

Ingleside District Police Station Replacement

Background: The Ingleside District Police Station is located at 1 Sgt. John V. Young Lane, within Balboa Park, a property owned and maintained by the San Francisco Recreation & Park Department. The station serves an area from Cesar Chavez Avenue, between Highway 101 and Faxon Avenue, to the San Mateo County line. The existing station was built in 1910 and is a local historic resource within the Balboa Park Historic District. The station includes a main building and a second building separated by a courtyard. The station's parking lot surrounds the buildings. A major renovation to the station was completed in 1991 and more recent improvements, including critically important upgrades to the mechanical system and the replacement of the emergency generator were completed in 2020.

This first responder facility is considered an Essential Services Building, which means it needs to remain in operation after a major earthquake. Recent analysis has determined that Ingleside Station does not meet the performance criteria for Immediate Occupancy or Life Safety. In addition, the station and adjoining park area will likely become a major evacuation center for this area of the City during a major emergency. The 100-year-old station does not support the Police Department's mission in the Ingleside area. Ingleside Station suffers functional, space and security deficiencies that impede operational efficiency and its vulnerability to a major seismic event would compromise the station's ability to perform its mission in that event.

SFPD's staffing and facility requirements will be impacted by growth in this district. A significant amount of new development is planned within the Ingleside District Station boundaries, so a sizeable increase in the number of residents is expected in this district over the next 20 years. The inefficiencies at Ingleside Station will require its complete replacement to meet Essential Services Building, modern policing requirements and

expected growth. Priorities for improvements in the new facility include seismic design to meet Essential Services Building criteria, updating to current policing programmatic needs, site security and expansion options to meet expected growth for the next 50 years.

Project Status: Schematic Design for the project was re-initiated in September 2023 based on the value engineered adjustments from July 2023. Design progress has been hampered by the lack of clarity on SFPD staffing changes and authorized representation for project review and approvals. Discussions are underway and SFPD leadership will clarify key team members in January 2024. The contract for the Construction Manager/General Contractor was approved by the Public Works Commission in July 2023. Contract details are being worked out with City Attorney and Contract Administration with the hope to issue NTP in early 2024.

Police Surge Facility Construction

Background: The Police Department needs a *Surge Facility* as a temporary base to accommodate essential operations while the Ingleside District Police Station Replacement Project is under construction. The options for such a facility were either the allowed use of an appropriate City-owned building or the construction of a modular facility at an appropriate City parcel. The building option emerged as the most practicable approach and will require tenant improvements to accommodate the essential police operations at the City-owned facility under SFPD jurisdiction, located at 1828 Egbert Avenue. One of the key objectives of this project is to maximize the opportunity to repurpose the installation for permanent future use by the client department.

Project Status: Planning, design & permitting is anticipated to complete February 2024 and construction beginning May 2024. Based on cost estimates received in response to the conceptual design, extensive value engineering will be required to realign the anticipated cost to budget. The CM/GC selected for the Ingleside District Police Station Replacement will also be performing construction services for the SFPD Surge Facility Construction.

Mission District Police Station Structural Improvement

Background: Located on Valencia Street, Mission District Police Station is a rectangular two story, steel-framed building with exterior walls constructed using reinforced concrete masonry units. It was built in 1993 under the 1991 San Francisco building code (UBC model code) as type ii-n (non-rated) construction. The proposed scope of work is a <u>voluntary</u> seismic strengthening of four existing beams located on the exterior of the building. New steel members will strengthen these four existing exterior beams by bracing them to interior beams. Architectural work includes replacement of the men's shower room and finishes, ceilings, and precast headers at four existing entry locations as required to

accommodate structural work. The project will also consist of accessibility upgrades in the police fleet parking area and modifications at the existing restrooms. The station is expected to maintain its normal 24 hours a day, 365 days a year operation throughout construction, with temporary re-routing of employee circulation and egress. Entry to the public lobby will be maintained throughout construction.

Project Status: Construction was completed in August 2023 and the project is now being closed out.



Mission District Police Station

Disaster Response Facilities ("Kezar Pavilion"; ESER 2020)

Component Description: After a major earthquake or other disaster, the City will rely on select public buildings to deploy aid, provide shelter and coordinate emergency response and recovery. During and after a major disaster, these public buildings must have the capacity to function as disaster-response facilities that could serve as:

- Shelter: an existing facility, such as a school, recreation center, community center or convention center, temporarily converted to provide safe, accessible, and secure short-term housing for disaster survivors.
- Local Assistance Center: a site where individuals, families, and businesses can access available disaster assistance programs and services
- Commodity Point of Distribution: an accessible site where the public can pick up emergency supplies following a disaster
- Unified Command Post: a field location that can accommodate the primary functions of incident command: command, operations, planning, logistics and finance and administration
- Logistics Staging Area: provides a waystation for incoming shipments that meet a large array of resource request from local government
- Base Camp/Mutual Aid Staging: a location for local and mutual aid organizations to gather prior to deployment

Background:

Kezar Pavilion will be completely renovated using 2020 ESER Bond funding to support some of San Francisco's most critical needs during emergency response. Its size, location in Golden Gate Park adjacent to Kezar Stadium and related parking lots offers the best venue to dedicate the \$70 million available to upgrade a city-owned facility for post-disaster response. While Kezar will serve as a Recreation and Park facility in non-disaster time, it will be designed to function within a seismically safe facility to serve multiple disaster-response functions.

The San Francisco Emergency Operations Center will dictate the activation of the space at Kezar based on the highest needs of the incident. All emergency operations located at the rebuilt Kezar facility will be safe, secure, and accessible, and will include emergency power and communications connectivity. The new design focuses on two specific potential emergency uses: a public safety staging area and an indoor congregate shelter.

A public safety staging area will provide space for mutual aid from outside jurisdictions to gather and set up their personnel and equipment prior to deploying to impacted areas of San Francisco. Mutual aid may be requested to support public safety including but not limited to medical, fire, or law enforcement response; critical infrastructure assessment or restoration; heavy equipment logistical support; and human and social services. Activation

of a public safety staging area at Kezar would include co-location and deployment of heavy equipment like fire engines and trucks, law enforcement response vehicles, utility trucks, and other necessary mutual aid personnel and equipment.

An indoor congregate shelter will provide space for those displaced by the emergency to receive necessary temporary shelter and basic necessities, such as food, water, medical supplies, and survival gear. The shelter will include flexible space that can accommodate individuals, families, and pets as necessary, and is being designed to accommodate between 100 and 150 individuals at a time. Activation of an indoor congregate shelter at Kezar may also include the capacity for additional distribution of essential commodities to those in need who are not residing in the shelter.

Kezar Pavilion will be the sole project for the Disaster Response Facilities component of the ESER 2020 bond. The cost of upgrading the Pavilion and expanding the facility will require the entire amount allocated for this bond component and will require supplemental funding.

Project Status:

The project team is completing the 50% schematic design set, which is due mid-January 2024. The building's design has been refined to improve circulation by aligning the annex basement with the court level and provide much needed space for building systems, restrooms, and storage. RPD staff has completed a grant application for the Community Resiliency Grant, to perform enhanced community outreach. A 50% schematic design cost estimate will be performed, and the project team is confirming the projected total project budget, which has increased due to various factors including inflation, escalation and increased labor costs. The project team is planning to initiate a formal public engagement process in Spring of 2024. The public process will be followed by sharing the project with the Civic Design Review Committee for their feedback.

On-going site investigation work includes hazardous materials abatement to facilitate destructive material testing for assessing structural integrity of the building's exterior walls. Abatement and destructive sampling are complete, and laboratory testing will follow. Additional geotechnical investigation work is completed, and the project team is awaiting issuance of the final report (draft report received in December 2023). The project has also undergone an initial historic resource evaluation (phase 1) which has been reviewed by the historic preservation division at the Planning Department. Their initial feedback has been favorable regarding the CEQA approval process. A historic resource consultant recently concluded their assessment of the building's windows and has made recommendations on which windows are salvageable and which should be replaced. When the schematic design phase is concluded the team will formally submit for

environmental review and complete the review prior to RPD Commission Approval of the concept design.



9-1-1 Call Center (ESER 2020)

Component Description: The 9-1-1 Call Center is operated and managed by the Department of Emergency Management. It is located at the City's Emergency Operations Center (EOC) at 1011 Turk Street in the Western Addition neighborhood and houses public safety dispatchers who answer all calls made to 9-1-1. These dispatchers are the initial point of contact for all of San Francisco's first responders, 24 hours a day. They serve the communications hub that dispatches first responders to the scene of accidents, crimes, fires and other emergency and non-emergency situations.

San Francisco's 9-1-1 Dispatch Center is one of the top 25 busiest 9-1-1 centers in the United States and receives an average of 3,700 calls each day. It is critical that our Dispatch Center can answer all calls for emergency and non-emergency service quickly.

The 9-1-1 Call Center component collected \$8.9M in the first issuance for planning, design, bid process, and construction. Based on the preliminary project schedule, planning, design, and permit activities are expected to last through March 2022, and construction from July 2022 through July 2023.

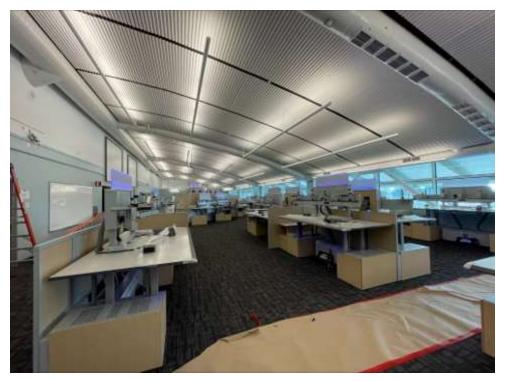
Background: The existing City Emergency Operations Center (EOC) at 1011 Turk Street was constructed in 1997 and consists of a two-story building housing the emergency operations center, the 9-1-1 Call Center, a data center for emergency communications, administrative offices, meeting rooms and support space.

The renovation of the 9-1-1 Call Center will increase the number of dispatcher workstations and reconfigure the supervisor bridge for better visual oversight of all the dispatchers.

Space requirements were determined by analyzing space needs for normal operations, projected growth, redundancy needed for reliable 9-1-1 functioning and capacity for high-demand events – both planned and unplanned. Workstations have specific size and layout requirements for dispatchers to work effectively and efficiently during both routine operations and large-scale emergencies.

Project Status:

The project is under construction; Phase 1 is completed, Phase 2 is underway and 95% completed as of end of Dec 2023. Furniture installation and slated to begin in January 2024. The project's anticipated substantial completion date is early February 2024.



911 Call Center at City's Emergency Operations Center

Budget, Funding and Expenditures

ESER 2010

The bond authorization amount for the ESER 2010 Bond Program is \$412,300,000. The total appropriation is \$419,040,887 which includes partial interest earned and bond financing costs.

The following is a summary of the budget and appropriation per component:

ESER 2010: thru December 2023

Bond Components and Projects	Bond Authorized Amount	Adjusted Budget (ii)	Appropriations	Expenditures	Encumbrances	Balances	Expenditures/ Appropriations
Public Safety Building (PSB)	239,000,000	229,379,359	229,379,359	229,228,064	0	151,295	100%
Neighborhood Fire Stations (NFS)	64,000,000	80,941,986	80,941,986	76,741,113	369	4,200,504	95%
Auxiliary Water Supply System (AWSS)	102,400,000	102,400,001	102,400,001	102,400,001	0	0	100%
Oversight, Accountability & Cost of Issuance (iii)	6,900,000	3,931,489	3,931,489	3,509,577	0	421,912	89%
Public Works Program Reserve		105,719	105,719	0	0	105,719	0%
Interest Appropriation		2,282,333					
TOTAL (i)	412,300,000	419,040,887	416,758,554	411,878,755	369	4,879,430	99%

⁽i) Financial data as of 1/2/2024

Expenditures and Encumbrances

The ESER 2010 expenditures and encumbrances are \$411,878,755 and \$369 respectively. Expenditures represent 99% of the total current appropriations.

The Accountability reports for the second thru sixth bond sales are available on the ESER website at https://sfpublicworks.org/eser-bond-reports.

⁽ii) Budgets per PeopleSoft appropriations; interest funds (authorized for project uses) to be reallocated to bond components in Q3 FY24 upon CPC approval (iii) Includes underwriter fees \$1.38M (paid prior to depositing bond proceeds)

ESER 2014

The bond authorization amount for the ESER 2014 Bond Program is \$400,000,000. The total appropriation is \$412,007,951 which includes partial interest earned and bond financing costs.

The following is a summary of the budget and appropriation per component:

ESER 2014: thru December 2023

Bond Components and Projects	Bond Authorized Amount	Adjusted Budget (ii)	Appropriations	Expenditures	Encumbrances	Balances	Expenditures/ Appropriations
Office of the Chief Medical Examiner (OCME)	63,895,000	67,533,024	67,533,024	67,471,018	0	62,006	100%
Traffic Company & Forensic Services Division (TCFSD)	162,195,000	174,495,790	174,495,790	171,366,354	184,444	2,944,993	98%
Police Facilities (PF)	29,490,000	26,845,661	26,845,661	26,031,590	0	814,071	97%
Neighborhood Fire Station (NFS)	83,555,000	72,030,741	72,030,741	63,987,127	323,787	7,719,826	89%
Emergency Firefighting Water System (EFWS)	54,065,000	54,347,209	54,347,209	51,602,211	1,272,975	1,472,023	95%
Oversight, Accountability & Cost of Issuance (iii)	6,800,000	4,296,388	4,296,388	3,711,597	0	584,791	86%
Public Works Program Reserve		451,188	451,188	0	0	451,188	0%
Interest Appropriation		12,007,950					0%
TOTAL (i)	400,000,000	412,007,951	400,000,000	384,169,897	1,781,206	14,048,898	96%

⁽i) Financial data as of 1/2/2024

Expenditures and Encumbrances

The ESER 2014 expenditures and encumbrances are \$384,169,897 and \$1,781,206 respectively. The expenditures represent 96% of the total current appropriations.

The Accountability reports for the second and third bond sales are available on the ESER website at https://sfpublicworks.org/eser-bond-reports.

⁽ii) Budgets per PeopleSoft appropriations; interest funds (authorized for project uses) to be reallocated to bond components in Q3 FY24 upon CPC approval

⁽iii) Includes manual addition \$2M to account for Underwriter Fee (paid prior to depositing bond proceeds)

ESER 2020

The ESER 2020 bond authorization amount is \$628,500,000 and the total appropriation is \$167,805,000, inclusive of bond financing costs, funded by the two bond sales issued to date.

The following is a summary of the budget and appropriation per component:

ESER 2020: thru December 2023

Bond Components and Projects	Bond Authorized Amount	Adjusted Budget (ii)	Appropriations	Expenditures	Encumbrances	Balances	Expenditures/ Appropriations
Emergency Firefighting Water System	153,500,000	151,170,852	35,000,000	17,842,826	4,221,746	12,935,427	51%
Neighborhood Fire Stations & Support Facilities	275,000,000	270,827,260	74,416,188	43,080,137	8,868,555	22,467,496	58%
District Police Stations & Support Facilities	121,000,000	119,163,994	32,022,200	8,447,101	1,061,785	22,513,315	26%
Disaster Response Facilities (Kezar Pavilion)	70,000,000	68,937,848	15,855,705	2,910,697	362,006	12,583,002	18%
9-1-1 Response Facilities	9,000,000	8,863,438	8,863,438	6,541,523	484,546	1,837,369	74%
Oversight, Accountability & Cost of Issuance (iii)		9,536,608	1,647,469	1,118,144	0	529,325	68%
TOTAL (i)	628,500,000	628,500,000	167,805,000	79,940,428	14,998,637	72,865,935	48%

⁽i) Financial data as of 1/2/2024

Expenditures and Encumbrances

The ESER 2020 expenditures and encumbrances are \$79,940,428 and \$14,998,637 respectively. The expenditures represent 48% of the total current appropriations.

The Accountability reports for the first and second bond sales are available on the ESER website at https://sfpublicworks.org/eser-bond-reports.

⁽ii) Current forecasted budget per bond component

⁽iii) Includes manual addition \$329K to account for Underwriter Fee (paid prior to depositing bond proceeds)

Attachments

Attachment 1 – Contact Information



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Quarterly Status Report